

GARY A. WEBBER MA (Oxon), FCMA, DipM, CPA, CGMA

40 Treasure Road, Fairfield, CT 06824

Experience:

Crestview Bermuda Limited - Private Family Office, Bermuda & New York.

Chief Financial Officer – January 2013 to Present

- Manage investments for offshore trusts and companies and onshore entities. Review investments and entity structure with family members. Full analysis of investments and performance to date and re-balance of portfolio. Seek out, analyze and make recommendations on potential investment opportunities.
- Develop full, consolidated and entity level cash positions and forecasts, consolidated and entity balance sheets and investment performance reports.
- Prepare budgets, forecasts and cash flows and reporting for individual family members. Consolidation and analysis for full family. Liquidity analysis and management.
- Review regulatory compliance for offshore company structures and update, reorganize, and re-domicile entities where applicable.
- Review of estate plans, including reorganization of entities to streamline and to update for changed Family requirements.
- Set up new Limited Partner structure, for family members and others, for investment projects. Undertake specific real estate, technology and start-up investments through this structure and develop reporting for the Partners.
- Develop and formalize processes and controls. Review responsibilities of Bermuda office and reallocate tasks to improve workflows, reporting and internal controls.

Harbinger Capital Partners, New York.

Chief Financial Officer, Falcone Family Office – June 2009 to January 2013

- Responsible for the Family Office and all aspects of financial management and planning for the Family, including investments, personal companies, personal finances and household finances.
- Tax Returns and Tax planning. Reorganize and improve tax planning and reporting.
- Estate Planning and Life insurance. Review and update estate planning and life insurance policies and insurance trusts.
- Cash and liquidity management and optimization - cost analyses and strategies, investments, mortgages and personal loans and financings. Covenant negotiations, restructuring of loans and management. Asset liquidation planning and scenario analysis.
- Develop and manage banking relationships to optimize financing and improve liquidity.
- Set up and produce monthly personal financial statements, investment analyses, budgets, and income and expenditure forecasts.
- Set up and manage internal controls and procedures for household, including spending, purchases, credit cards and staff hours and overtime.
- Run the Human Resource function for the Family and for household employees, including contracts, payroll, hiring and terminations.
- Asset and property planning, management and analysis, including multiple properties and refurbishments, outside business interests (including NHL team), investments and collections.
- Structure and manage finances and funding for new sports venture.
- Financial management of movie investment companies, including strategy for group structure, funding and financial business and tax planning, budgets and forecasting.

- Renegotiate aircraft sale and leaseback contract and amend financial covenants. Consolidate separate aircraft “part-shares” and negotiate new terms and new contracts. Set up procedures for applying and charging costs to personal and business entities.

Private Office of Louise Blouin (MacBain), New York.

Louise T. Blouin Foundation Ltd and Louise T. Blouin Foundation Inc.

Chief Financial Officer – July 2008 to May 2009

- Responsible for running Family Office. CFO & Company Secretary for UK and US Foundations.
- Transfer Family Office from London to New York. Recruit US team and plan and manage seamless transfer of financials and systems.
- Family Office – treasury & investment management, residency and tax planning and management, trust management, property refinancing. Property management, including, household staff, refurbishments, contracts and payments, contract litigation. Management of personal art collection and insurance analysis.
- Responsibility for ongoing contract and construction litigation cases in US and UK.
- Foundations – responsible for full not for profit reporting in UK and US, financial reporting and VAT, corporate governance, management reporting and planning. Property management, including leases, rents, contracts and litigation. Foundation staff management, contracts, appraisals, and planning. Exhibition planning and budgets, including visitor projections, cash flows and cost recharges.
- Development of financial plans for Family Office, Media business and Foundations, including funding and revenue projections, and cost reduction and restructuring plans.
- Structure a loan and negotiate covenants to manage liquidity and commitments.

UBS Investment Bank, Stamford, Connecticut.

Director, Finance, Logistics – October 2006 to May 2008

Real Estate, Corporate Administrative Services and Regional COO Office, North America Region

- Responsible for all financial reporting, SOX adherence, and management reporting for the above three business units for America Region (N. America, S. America and Canada).
- Real Estate – cost management and financial control of all buildings accounted for in Investment Bank controlled entities (annual approx \$350M). Leases (incl. finance leases), sub lease analyses and accounting, refurbishment and fit-out costs and accounting, project financial reviews and occupancy costs allocations. Financial management of outsourced building management teams.
- Corporate Administrative Services (CAS) – cost management and financial control for Investment Bank expenses (annual approx \$60M). Support and model business cost initiatives, manage all financial aspects of costs and cost allocations to business groups.
- Finance director to COO North America, Investment Bank. All financial aspects of COO cost base (annual approx \$21M), including specific project analyses, contributions analyses and monitoring, headcount analyses and scenario planning.
- Development and presentation of monthly actual and forecast pack for Real Estate, CAS and COO divisions for the COO. Development of cost driver analyses and trends for CAS, including Travel, Premises Management, and Core Services (Mail, Reprographics, Entertainment, etc). Development of KPI's for historical and trend analyses.
- Monthly reporting, commentaries and financial analysis for London and Switzerland.

Caballo Inc. and Related Entities, Westport, Connecticut.

Acting President & Chief Financial Officer – July 2001 to September 2006

- Founded Family Office for hedge fund manager and investor to manage private investments, charitable giving, wealth transfer, cash flow and budgeting, and wholly-owned personal service company.
- Manage all financial aspects of a corporate group consisting of several corporate entities and numerous partnerships, including budgeting and analysis, cash movements, payroll and benefits, tax compliance and reporting, and investment monitoring.
- Act as primary liaison to family trust company, which manages assets in excess of \$1 billion.
- Coordinate and manage a diverse group of corporate and tax attorneys, accountants and other advisors.

Pierrepont School Inc, Westport, Connecticut.

Treasurer – July 2001 to present (continue to oversee finances & assist Board)

- Treasurer of not-for-profit 501(c)(3) school for academically gifted children founded by the beneficial owner of the Caballo Inc. Family Office.
- Manage all financial aspects of the organization, including budgeting and cash flow, tax and regulatory compliance, payroll and benefits, insurance, and correspondence with donors.
- Coordinated and prepared application for tax exempt status, developed policies and procedures for Board of Trustees, and oversaw extensive improvements to the facility, among other activities.
- Act as primary liaison with attorneys and relevant regulatory bodies. Preparation of financial reports, budgets and forecasts for Board of Trustees and specifically for NAIS accreditation.

Royal Bank of Canada, London, England – October 1997 to May 2001

Head of Statutory & Regulatory Reporting – January 2000 to May 2001

- Responsible for preparation of all Bank of England and FSA returns for London and for all London statutory accounts (26 statutory entities in the UK group).
- Controlling the monitoring of large exposures as required by the Bank of England and FSA across the European group. Processing credit applications with regard to large exposures and the monitoring of daily liquidity.
- IMRO Finance Officer for three UK Investment Management subsidiaries for RBC Global Private Banking (for their entities not based offshore). Responsible for all financial reporting, including quarterly and annual IMRO financial resource returns, board meeting presentations, monthly management reports, regular forecasts and annual budgets, development of business plans and business restructuring forecasts.

Head of Management Reporting – October 1997 to December 1999

- Development and production of new monthly and quarterly management accounts, analyses and commentaries and monthly presentations to local directors and team managers.
- Target setting and performance monitoring, budget preparations and forecasts with Division heads and business team leaders.
- Quarterly consolidated management accounts for the Europe group and reporting to Head Office, Toronto.
- Particular monitoring, analyses and reporting to local senior management and Toronto regarding ongoing integration and restructuring of the business. Extensive scenario forecasting for group restructuring with London Board.
- Developed and then oversaw risk weighted asset reporting.

WS Atkins Limited/Plc, England - September 1992 to September 1997

Financial Controller, WS Atkins Rail Group - August 1996 to September 1997- Rolling Stock (NTES) and Civil Engineering (CEDAC) units (two recently acquired companies from the privatization of British Rail)

- Working with Company Directors and Finance Director to restructure, streamline and integrate these companies, newly acquired from the privatization of British Rail, into WS Atkins Group.
- Set up a centralized management and finance division for Rail Group.
- Responsible for all CEDAC and NTES financial reporting, forecasts and annual budgets.
- Work with Finance Director on group consolidated monthly reports, forecasts, annual budgets and integration analyses.

Head Office Assistant Accountant - November 1993 to August 1996

- In depth analyses and reviews with Group Accountant and Finance Director and external bankers and advisers for flotation of WS Atkins Ltd on London Stock Exchange and subsequent flotation of WS Atkins on London Stock Exchange.
- WS Atkins group consolidations for management reporting, commentaries, budgets.
- Production of annual statutory financial statements.
- Head Office management information – profit & loss accounts, balance sheets, cash flows, divisional financial analyses and commentaries, including ratio analyses and KPI's.
- Production of Financial reporting for all departments of Head Office (including centralized Management, Marketing, PR, Company Secretary, Legal and Finance departments).

Project Accountant - September 1992 to November 1993 for:-**Transport and Planning & Management Consultants Divisions**

Main projects:

- A major airport project: budgeting, cost analysis and reporting.
- Brunei: develop and run project cost model, overseas returns and reporting.
- India: creating a cost model, producing cost information for satellite office with major projects.
- Brussels: running full finance function for a small office.
- All aspects of project financial management and control.

Arthur Andersen**London Tax Department, Tax Trainee - October 1990 to July 1992**

- Preparation of corporate and personal tax returns across a wide sector of clients.
- Corporate and personal tax compliance, extensive liaison with Inland Revenue.
- Research and tax planning regarding corporate and personal tax issues, including extensive research for a worldwide charitable trust.

Education:**Oxford University (Wadham College), England.**

Awarded Master of Arts degree, Literae Humaniores, 1994

Awarded Bachelor of Arts degree, Literae Humaniores, 1990

Qualifications:

- 2012 Chartered Global Management Accountant - CGMA.
 - 2006 Fellowship of the Chartered Institute of Management Accountants – FCMA.
 - 2005 US Permanent Residency “Greencard” – US Citizenship application currently in process.
 - 2002 American Institute of Certified Public Accountants, AICPA – International CPA.
 - 1998 The Chartered Institute of Marketing, Postgraduate Diploma in Marketing - DipM.
 - 1996 Associate Member of the Chartered Institute of Management Accountants - ACMA.
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